





## 5A Invest in local capacities

### Individual Commitments

Commitment	Commitment Type	Core Responsibility
By 2020 Sample NGO will develop concrete organizational targets to increase direct and predictable financing for response, in particular to national and local actors.	Financial	Invest in Humanity

### Core Commitments

<b>Invest in Humanity</b>	
<b>HUMANITARIAN FINANCING - INVESTING IN HUMANITY</b>	
	Commit to increase substantially and diversify global support and share of resources for humanitarian assistance aimed to address the differentiated needs of populations affected by humanitarian crises in fragile situations and complex emergencies, including increasing cash-based programming in situations where relevant.

**SAMPLE**



### Where did your organization stand on these issues prior to making these commitments

In 90% of operations worked in partnership with national and local actors to facilitate delivery of assistance but did not fund them directly to carry out programs. Capacity-building programs of our local and national partners were ad-hoc and dependent on the initiative of the relevant country office rather than a corporate policy. There was no specific policy to target funding to women's groups. Cash-based programming was utilised in 10 per cent of our operations.

### Achievements at a glance

Conducted a global survey and review to identify financial, legal, organizational capacity and policy barriers for organization to increase direct and predictable finance to national and local actors. Identified 10 local partner organizations in 3 countries to begin pilot of increasing direct financing and capacity support. Four of these organizations are women's groups. Drafted new corporate policy, drawing on best-practices from country offices, on improving capacity-building programs with a focus for the next years on national partners financial and administrative management systems of the 10 partner organizations above. Became a signatory to Charter for Change. Target agreed by management to increase cash-based programming to 35 per cent of our operations by 2020.

### How is your organization assessing progress

Established an internal working group to develop targets for increasing direct and predictable financing for response to national and local actors by 2020. Annual evaluation of 10 local partner organizations over next three years to assess improvement in capacity.

### Challenges faced in implementation

Counter-terrorism legislation in some countries would prevent scaling direct funding to local organizations there. Those three countries account for 50% of our operations.

### Next step to advance implementation in 2017

Action plan developed to address top barriers to increasing direct financing to local and national partners by June 2017. Pilot of an initial group of local and national actors to provide direct and predictable financial and capacity support. An initial 10 organizations in 3 countries were identified for 2017.

### If you had one message for the annual report on what is most needed to advance the transformation Invest in local capacities , what would it be

Best practice is needed on how to improve predictable financing and capacity to national and local organizations where counter-terrorism legislation is prohibitive.

### Tag with other relevant transformations, cross-cutting issues, initiatives

#### Cross Cutting Issues

- Cash  Gender

#### Specific Initiatives

- The grand bargain  Charter for change

#### Agenda for Humanity

- 4A - Reinforce, do not replace, national and local systems

**SAMPLE**